

## FINANCIAL HIGHLIGHTS

### FIVE YEARS GROUP FINANCIAL HIGHLIGHTS

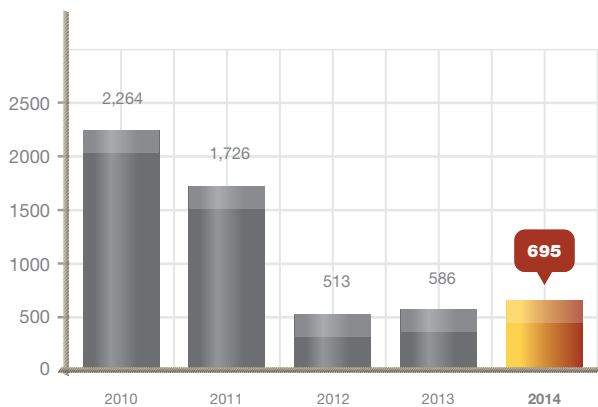
Year Ended 31 December	2014	2013	2012	2011	2010
<b>Income Statements (RM' million)</b>					
Operating Revenue	<b>695</b>	586	513	1,726 <sup>(1)</sup>	2,264
Profit Before Taxation	<b>19</b>	9	39	143 <sup>(1)</sup>	37
<b>Statement of Financial Position (RM' million)</b>					
Total Assets	<b>1,560</b>	1,359	1,243	1,130 <sup>(1)</sup>	8,584
Total Borrowings	-	5	4	9	216
Shareholders' Equity	<b>424</b>	431	427	380	265
<b>Financial Ratios</b>					
Return on Capital Employed	<b>4.4%</b>	2.0%	8.9%	36.8%	9.7%
Return on Total Assets	<b>1.2%</b>	0.6%	3.1%	12.7%	0.6%
Earnings per Share (sen)	<b>5.6</b>	1.6	14.0	37.8	9.0
Net Asset per Share (RM)	<b>1.4</b>	1.4	1.4	1.3	0.9

<sup>(1)</sup> Following the completion of the sale of Malaysian Assurance Alliance Berhad, Malaysian Alliance Property Services Sdn Bhd, Maagnet Systems Sdn Bhd, Maagnet SSMS Sdn Bhd and Multioto Services Sdn Bhd to Zurich Insurance Company Ltd on 30 September 2011, only nine (9) months results were included in the financial year ended 31 December 2011

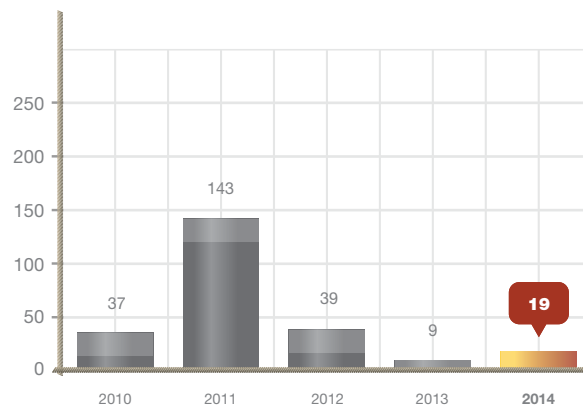
## FINANCIAL HIGHLIGHTS

(continued)

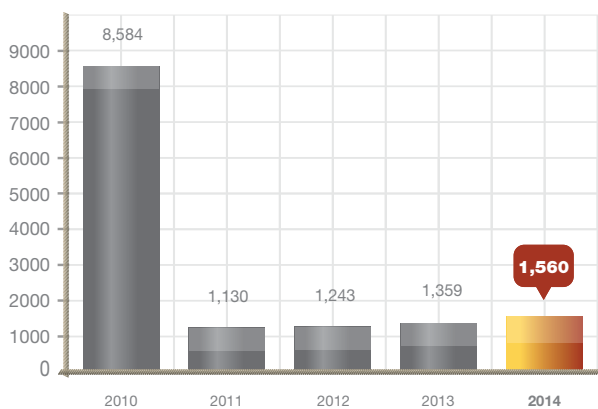
Operating Revenue (RM mil)



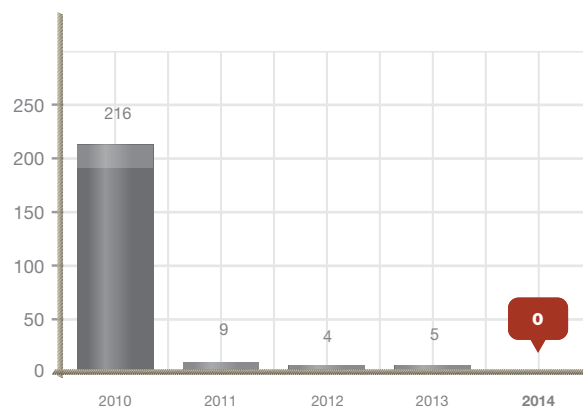
Profit Before Taxation (RM mil)



Total Assets (RM mil)



Total Borrowings (RM mil)



Shareholders' Equity (RM mil)

